



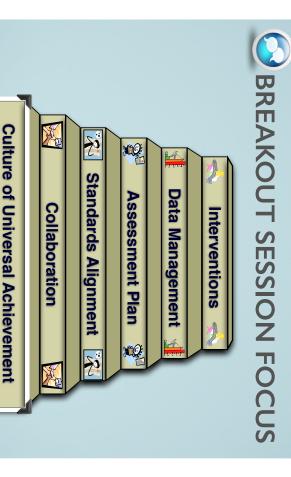
NEU @ VERMONT

- Ist NEU school in SBCUSD
- No street lights
- No sewer system
- 95% free and reduced lunch
- 97% Average daily attendance 90% English language learners

0.1% Suspension rate



- But what about homework? 725 students grades K-5 (multi-track year round)



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NEU @ DEL ROSA

- 2nd NEU school in SBCUSD
- SBCUSD has the highest poverty rate of all school districts in CA
- 49% of the city's residents receive some sort of subsidy
- The population in San Bernardino as of 2010 census was 209,924
- 48 elementary schools
- 10 middle schools
- 8 high schools
- 55,000 + students in SBCUSD
- 750 students K-6 (multi-track \rightarrow modified traditional)
- 2012, City of San Bernardino declared bankruptcy





- 3rd NEU school in LEUSD
- 3rd NEU school I've brought in to the network (only principal)
- API 875
- 943 students TK 5 traditional school
- Canyon Hills master planned community/Canyon Lake
- Return the school to the community
- Implement school-wide discipline plan
- Parent/Teacher survey 2013
- Developing the critical mass





| Educator Classification | Organizational Goal |
|-------------------------|----------------------------|
| Believers | Academic success for all |
| Tweeners | Organizational stability |
| Survivors | Emotional survival |
| Fundamentalists | Maintaining the status quo |



The Research



The Categories

- The Believers
- The Tweeners
- The Survivors
- The Fundamentalists

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THE BELIEVERS

- Intrinsic motivation
- Connection to school and community

- Positive pressure

Who are they on your staff?

Willingness to confront

- Flexibility



THE TWEENERS

- A loose connection
- An enthusiastic nature
- "Honeymoon period" and compliance
- Catch them before they fall
- Who are they on your staff?





THE FUNDAMENTALISTS

- Opposition to change
- Old way vs. new way
- The old bell curve mentality
- Emotional vs. rational
- · 3Ds: Defamation, Distraction and Disruption
- Who are they on your staff?





- Flight response
- Student bargaining
- "Busy work" and avoiding direct instruction
- Dealing with stress and pressure
- Who are they on your staff?



A BALANCED CONVERSATION

4:**1**

4 positive comments : 1 negative comment

7:1

In the average classroom, a student hears 7 negative comments to every 1 positive comment

9:1

In the average household below the poverty line, a child hears 9 negative comments to every 1 positive comment





FIERCE CONVERSATIONS

- Step 1: Identify the most pressing issue
- Step 2: Clarify the issue
- Step 3: Determine the current impact
- Step 4: Determine the future implications
- Step 5: Examine your personal contribution to this issue
- Step 6: Describe the ideal outcome
- Step 7: Commit to action





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PREPARE FOR DISCUSSION

- The issue is... (Be concise)
- It is significant because... (What's at stake?)
- My ideal outcome is ... (What specific results do I want?)
- Relevant background information (Who, what, when...)
- What I have done up to this point? (Options I'm considering)
- The help I want is...(What result do I want from the group)

